

From:
To:
Subject:
Date:
Attachments:

[REDACTED]

08 June 2022 2:39:00 PM

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- [Tess Alps Channel 4 Appointment Letter 3 Dec 2021.pdf](#)
- [Sir Ian Cheshire.pdf](#)
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Classification [REDACTED]

Good afternoon, all.

By means of an update, I just had a good discussion with [REDACTED] who intends to:

- a. draft new, more closely aligned Terms of Appointment for C4C Board Members, taking the points I raised below into account. [REDACTED] proposes to ask existing, as well as future, Board Members to agree to these terms, explaining that they constitute a clarification of existing obligations / escalation routes rather than any new onerous terms; and
- b. draft a short note for C4C setting out how the process for the C4C Chair's performance review is to be conducted.

[REDACTED]

[REDACTED]

I will circulate the drafts once they are ready for review, but thought it was worth giving you a heads up in advance.

Kind regards,

[Redacted]

From: [Redacted]
Sent: 31 May 2022 16:21
To: [Redacted]@ofcom.org.uk>
Cc: [Redacted]@ofcom.org.uk>; [Redacted]
[Redacted]@ofcom.org.uk>
Subject [Redacted]

Classification: [Redacted]

Hi [Redacted]

[Redacted]

[Redacted]

At the very least, sections 7 and 8 of the default NED Terms of Appointment (attached) could be more closely aligned with those applying to the C4 Chair (also attached), so that: (a) Ofcom expressly requires NEDs to comply with the Code of Conduct for Board Members of Public Bodies; and (b) review / oversight of NED conduct is carried out by the Chair and Ofcom, as appropriate [Redacted]

[Redacted]