

Ofcom Board agenda for the meeting on 24 September 2025

1. Declarations of interest
2. Minutes of the meeting held on 18 June 2025
3. Chair's report
4. CEO report
5. Risk and Audit Committee update, including Strategic Risk Register
6. One Ofcom – Transformation programme
7. Three-Year Business Plan update
8. Estates strategy: focus on Warrington
9. Online safety – driving change in 2025/26
10. Online Information Advisory Committee update
11. Public Service Media Review
12. Content Board appointments
13. Advisory Committee for Wales appointment
14. Reports from non-executive members
15. Quarterly performance update
16. Board work programme and publications schedule
17. Minutes from other Boards/Panels/Committees
18. Any other business
19. Date of the next meeting: 15 October 2025